Hearty Helpings, Inc.

FINANCIAL STATEMENTS NARRATIVE

For Seven Months Ended October 31, 2023

For your review:

• A high-level summary report that reports on the Statements of Activities and Financial Position for Hearty Helpings Inc ("HHI").

Statement of Activities

| REVENUES & OTHER SUPPORT | | |
|---|---|--|
| Meal Contract Revenue | Seven months of revenue as a sub-contractor to FeedMore WNY, averaging \$628k monthly. | |
| In-Kind Contributions | Donated food of \$53k. | |
| Total Revenue | Total cash revenue is \$4.4M. | |
| FOOD COSTS & GROSS PROFIT | | |
| Food costs are 64% of the meal sales revenue. | | |
| EXPENSES | | |
| Salaries & Fringe | Totaling \$1.3M salary and fringe is the second largest expense. | |
| Professional Fees | Includes startup legal expenses of \$38k and uniform expenses of \$24k. | |
| Transportation | Includes 1x rental fees of \$22.7k (Reefer and stolen rental vehicle), monthly fuel expenses & maintenance average \$8,750. | |
| Information Technology | Monthly software and email average \$3k. | |
| Food Production | Monthly food production equipment maintenance & repair averages \$6,200. | |
| Occupancy | Consists of utilities, services and maintenance & repair of boiler, coolers and freezers. | |
| OPERATING EXPS | \$2 million for the seven months ended 10/31/2023. | |
| OPERATING INCOME & CHANGE IN NET ASSETS | The \$441k deficit is less than the budgeted deficit of \$1.1M. | |

Statement of Financial Position

| FM AGENCY – ASSETS | |
|--|---|
| Cash | \$45k in available cash. |
| Accounts Receivable | Three months of billing, FeedMore August - October |
| Food Inventory | Average monthly inventory is \$156k. |
| Fixed Assets (net) | \$742k in existing Commissary equipment transferred from the Foundation, acquisition of new \$80k Grote slicer and \$653k investment in new vehicles. |
| TOTAL LIABILITIES & NET ASSETS | |
| Liabilities of \$1.4M plus change in net assets for a total of (\$441k) in seven months. | |